

EXHIBIT 3

ESTIMATED PROJECT COSTS FOR PHASE I

Spirit Mountain Recreation Area Authority

Labor Expense: 40 hours per week x 12 weeks

- Employee 1 \$26.78 per hour = \$12,855
- Employee 2 \$23.89 per hour = \$11,467
- Employee 3 \$15.34 per hour = \$7,363
- Employee 4 \$15.34 per hour = \$7,363
- Independent Contractor 1 \$30 per hour = \$14,400
- Independent Contractor 2 \$25 per hour = \$12,000

Stormwater BMPs LS = \$6,647

Total Estimated SMRA Expenses: \$72,095

City of Duluth

Equipment Leases and Purchases

- Excavator 1 = \$1,800 per month x 3 = \$5,400
- Excavator 2 = \$2,100 per month x 3 = \$6,300
- Skid Steer = \$2,200 per month x 3 = \$6,600
- Canycom = \$15,000

Materials

- Boardwalk, Lumber & Fasteners = 630 LF @ \$30 per = \$18,900
- Class 5 Limestone = 480 CY @ \$28 per = \$13,440
- Crushed Stone = 250 CY @ \$25 per = \$6,250

Total Estimated City Expenses: \$71,890