

EXHIBIT 4

ESTIMATED PROJECT COSTS FOR PHASE II

Spirit Mountain Recreation Area

Labor Expense: 40 hours per week x 12 weeks

- Employee 1 - \$26.78 per hour= \$12,855
- Employee 2 - \$22.88 per hour= \$10,982
- Employee 3 - \$22.88 per hour= \$10,982
- Independent Contractor 1 - \$35 per hour = \$16,800
- Independent Contractor 2 - \$30 per hour = \$14,400

Total SMRA Labor Expense – \$66,049

SMRA Erosion Control Supplies – \$8,000

Total Estimated SMRA Expenses: \$74,049

City of Duluth

Equipment Leases and Purchases

- Excavator 1=\$1,551 per month x 3 = \$4,653
- Excavator 2 = \$2,100 per month x 3 = \$6,300
- Skid Steer= \$2,362 per month x 3 = \$7,086
- Ditch Witch= \$2,400 per month x 3 = \$7,200

Materials

- Class 5 Limestone = \$22.05 per CY x 1,487 = \$32,794
- 4” Minus Crushed Stone = \$23,45 per CY x 689 = \$16,152

Total Estimated City of Duluth Expenses: \$74,185