2021 Public Works Utilities Proposed Budget



	2021 Budget	2020 Budget	% Change	Notes:
Water	45.226.700	. 16 170 T		Expenses include both Depreciation and Capital Expenses
Revenues Expenditures	. , ,			2021 Capital Projects= \$2,450,700
Expenditures	\$ 15,466,950	\$ 17,799,2	-13.10%	
Change in Cash	\$ 282,350			Depreciation =\$1,938,200
Water Construction Bond				
Revenues	\$ 3,150,000	\$ -		PFA Loan or Revenue Bond
Expenditures				Middle Pump Station
		- ·		·
Gas				
Revenues	\$ 43,331,900	\$ 41,742,1	.00 3.81%	
Expenditures	\$ 44,182,995	\$ 43,409,8	1.78%	2021 Capital Projects= \$2,818,300
				Depreciation =\$1,666,700
Change in Cash	\$ 722,705			
Sewer				
Revenues	\$ 18,769,000	\$ 22,945,1	.00 -18.20%	Project reimbursements in 2020 of ~\$6.2 million
Expenditures				2021 Capital Projects= \$2,429,500
,			<u></u>	Depreciation =\$1,626,600
Change in Cash	\$ (459,350)		- op. co
Clean Water				
Revenues	. , ,			
Expenditures	\$ 1,123,100	\$ 1,139,8	-1.47%	
Change in Cash	\$ (105,400	١		Depreciation =\$566,900
Change in cash	3 (103,400	1		
Stormwater				
Revenues	. , ,		.00 11.14%	Proposed Rate Increase of 11.25%
Expenditures	\$ 6,314,250	\$ 6,138,6	2.86%	2021 Capital Projects= \$1,496,300
Chausa in Cash	t (54.662			Depreciation =\$515,400
Change in Cash	\$ (61,662	1		
Utilities Total				
Revenues	\$ 88,023,288	\$ 87,803,5	00 0.25%	
Expenditures	\$ 89,784,045	\$ 91,958,9	-2.37%	

Revenue Summary

2021 Pubilic Works Utilities Proposed Budget



510- Water Fund		202	2021 Budget		2020 Projection		20 Budget	% Change
	Total: Operating Revenues	\$	15,052,500	\$	14,657,500	\$	15,994,500	-5.89%
To	otal: Non-Operating Revenues	\$	13,000	\$	13,000	\$	13,000	0.00%
	Total: Intergovernmental	\$	16,900	\$	16,900	\$	16,900	0.00%
	Total: Investment Income	\$	-			\$	-	0.00%
	Total: Miscellaneous	\$	10,000	\$	5,000	\$	10,000	0.00%
1	otal: Other Financing Sources	\$	144,300	\$	144,300	\$	144,300	0.00%
	Fund Total: Water	\$	15,236,700	\$	14,836,700	\$	16,178,700	-5.82%
511- Water Construction	n Bond	202	1 Budget	202	0 Projection	202	20 Budget	
To	otal: Water Construction Bond	\$	3,150,000	\$		\$		
520- Gas Fund		2021 Budget		2020 Projection		2020 Budget		
	Total: Operating Revenues	\$	43,203,000	\$	37,733,450	\$	41,076,500	5.18%
To	otal: Non-Operating Revenues	\$	105,000	\$	100,000	\$	100,000	5.00%
	Total: Intergovernmental	\$	23,400	\$	23,400	\$	23,400	0.00%
	Total: Miscellaneous	\$	500	\$	500	\$	527,300	-99.91%
T	Total: Other Financing Sources	\$	-	\$	-	\$	14,900	-100.00%
	Fund Total: Gas	\$	43,331,900	\$	37,857,350	\$	41,742,100	3.81%
530- Sewer Fund		202	21 Budget	Pro	jected 2020	Bud	lget 2020	
	Total: Operating Revenues	\$	18,686,900	\$	18,375,300	\$	18,512,600	0.94%
To	otal: Non-Operating Revenues	\$	3,000	\$	10,000	\$	3,000	0.00%
	Total: Intergovernmental	\$	8,300	\$	5,133,866	\$	8,300	0.00%
	Total: Investment Income	\$	-	\$	-	\$	-	0.00%
	Total: Miscellaneous	\$	500	\$	500	\$	4,343,500	-99.99%
T	Total: Other Financing Sources	\$	70,300	\$	70,300	\$	77,700	
	Fund Total: Sewer	\$	18,769,000	\$	23,589,966	\$	22,945,100	-18.20%

Revenue Summary

2021 Pubilic Works Utilities Proposed Budget



532- Clean Water Fund	2021 Budget		202	2020 Projection		0 Budget	
Total: Operating Revenues	\$	1,652,000	\$	1,643,000	\$	1,643,500	0.52%
Total: Clean Water Fund	\$	1,652,000	\$	1,643,000	\$	1,643,500	0.52%
535- Stormwater Fund	202	2021 Budget		2020 Projection		0 Budget	
Total: Operating Revenues	\$	5,864,688	\$	5,258,500	\$	5,270,500	11.27%
Total: Non-Operating Revenues	\$	-	\$	-	\$	-	0.00%
Total: Licenses and Permits	\$	16,000	\$	12,000	\$	15,000	6.67%
Total: Direct Federal Grants	\$	-	\$	-	\$	-	0.00%
Total: Miscellaneous	\$	3,000	\$	1,800	\$	3,000	0.00%
Total: Other Financing Sources	\$	-	\$	-	\$	5,600	-100.00%
Fund Total: Stormwater	\$	5,883,688	\$	5,272,300	\$	5,294,100	11.14%
Total Revenues ALL Utilities	\$	88,023,288	\$	83,199,316	\$	87,803,500	

Expenditures by Fund/Division

2021 Public Works Utilities Proposed Budget



		2021 Proposed Budget	Sum	n of 2020 Spend Plan	% Change	<u>Key Comments</u>
510- Water	1900 Director's Office	\$ 90,900	\$	87,200	4.24%	
	1905 Capital (incl deprec/debt svc)	\$ 4,715,750	\$	6,904,700	-31.70%	
	1915 Utility General Expense	\$ 1,412,100	\$	1,389,900	1.60%	
	1930 Engineering					All 257 PW&U employees have agreed to a pay freeze and to take 12 unpaid
	2330 Utility Engineering	\$ 687,200	\$	716,900	-4.14%	furlough days to help the City address the financial downturn caused by the
	1940 Customer Service					pandemic. This resulted in a 6.5% decrease in 2021 wages or ~\$900,500 savings
	2400 Customer Accounts	\$ 662,200	\$	674,400	-1.81%	to the City.
	2410 Service	\$ 1,037,600	\$	1,040,200	-0.25%	
	1945 Utility Operations	\$ 3,553,600	\$	3,737,400	-4.92%	
	1955 Water Treatment & Pumping	\$ 3,307,600	\$	3,248,500	1.82%	
	510- Water Fund Total	\$ 15,466,950	\$	17,799,200	-13.10%	
511-Water Construct	ion Bond	\$ 3,150,000	\$			Middle Pump Station
	511- Water Construction Bond	\$ 3,150,000	\$	-		
520- Gas	1900 Director's Office	\$ 119,600	\$	116,500	2.66%	
	1905 Capital (incl deprec/debt svc)	\$ 4,776,250	\$	5,841,600	-18.24%	
	1915 Utility General Expense	\$ 4,732,845	\$	4,742,200	-0.20%	
	1930 Engineering					
	2330 Utility Engineering	\$ 1,490,700	\$	1,502,700	-0.80%	
	1940 Customer Service					
	2400 Customer Accounts	\$ 1,245,800	\$	1,252,400	-0.53%	
	2410 Service	\$ 2,706,200	\$	2,569,100	5.34%	
	2420 Servicing Appliance	\$ 1,412,300	\$	1,404,300	0.57%	
		\$ 231,000	\$	237,400	-2.70%	
		\$ 221,900		221,900	0.00%	
	1945 Utility Operations	\$ 2,336,500		2,378,500	-1.77%	
	1960 Natural Gas	\$ 24,909,900		23,143,200	7.63%	Expected higher consumption combined with increase in transport costs
	520- Gas Fund Total			43,409,800	1.78%	
	525 535 311 15131	,,	Ŧ	10,100,000	21,70,70	
530- Sewer	1900 Director's Office	\$ 86,500	Ś	82,400	4.98%	
		\$ 4,371,250	•	8,581,600	-49.06%	Project reimbursements in 2020 of ~\$6.2 million
		\$ 711,500		683,200	4.14%	3
	1930 Engineering	, ,				
		\$ 681,000	Ś	690,100	-1.32%	
	1940 Customer Service	,				
		\$ 471,300	Ś	474,500	-0.67%	
		\$ 2,476,600		2,423,800	2.18%	
	,	\$ 1,032,600		1,047,800	-1.45%	
	1965 Wastewater Treatment	\$ 9,716,000		9,488,100	2.40%	assumed 2.5% increase in WLSSD costs (due to Verso idling)
	530- Sewer Fund Total			23,471,500	-16.72%	(446.66.160.160.160.160.160.160.160.160.160
	550- Sewei i uliu Total	13,340,730	7	23,471,300	10.72/0	
532- Cleanwater		\$ 1,123,100	Ś	1,139,800	-1.47%	
JJE GICANIWACCI	532- Cleanwater Fund Total	·		1,139,800	-1.47%	
	552- Cleanwater Fund Total	j 1,123,100	Ş	1,139,800	-1.4/%	

Expenditures by Fund/Division

2021 Public Works Utilities Proposed Budget



535- Stormwater	1900 Director's Office	\$	86,400	\$ 82,300	4.98%
	1905 Capital (incl deprec/debt svc)	\$	2,174,550	\$ 1,931,300	12.60%
	1915 Utility General Expense	\$	449,800	\$ 438,300	2.62%
	1930 Engineering				
	2330 Utility Engineering	\$	789,000	\$ 834,100	-5.41%
	1940 Customer Service				
	2400 Customer Accounts	\$	321,300	\$ 334,200	-3.86%
	1945 Utility Operations	\$	2,493,200	\$ 2,518,400	-1.00%
	535- Stormwater Fun	d Total \$	6,314,250	\$ 6,138,600	2.86%
	Grand Total Utility	Funds \$	89,784,045	\$ 91,958,900	-2.37%

Increase in Capital Investment made possible by rate increase

WATER FUND CASH PROJECTION - DRAFT BUDGET PROJECTED 2020 THRU 2022

	Actual 2019	Budget 2020	Projected 2020	Budget 2021	Projected 2022
Unrestricted Cash (including Debt Serv. Res.)	1,988,044	3,819,003	3,645,869	2,369,251	2,651,601
Revenues: Metered Water Sales (4810) Water Sales for Resale (4811) Fixed Rate Charges (4831) Misc. Operating Revenue Non-Operating Revenues (excluding Capital Grants)	11,452,613 1,104,258 2,414,552 171,297 240,315	12,300,000 1,157,500 2,411,000 136,000 174,200	11,000,000 1,166,000 2,413,500 83,000 174,200	11,300,000 1,214,500 2,415,000 133,000 174,200	11,600,000 1,245,000 2,425,000 146,000 174,200
Total Revenues	15,383,035	16,178,700	14,836,700	15,236,700	15,590,200
Other Sources of Cash: Due from Other Funds Special Assessment Principal Loans Received from Other Funds Accrual Cash Flow Adjustments	10,794 109,212 - 901,780	- - -	8,689 98,188 -	-	-
Total Additions to Cash	16,404,821	16,178,700	14,943,577	15,236,700	15,590,200
Expenses: Salaries Benefits Retiree Insurance & OPEB - Benefits (5135) Supplies Other Services and Charges Utilities Transfers Improvements Non-Capital (5535) Debt Service - Interest Expense (5611) Fiscal Fees (5620) AMRS Lease Interest Payment (5614) Total Expenses Capital Related Costs: Capital Improvements from Current Revenues (5533)	4,026,082 1,735,530 573,457 1,431,842 1,265,175 1,041,191 138,262 64,101 201,994 891 49,704 10,528,229	4,071,800 1,823,200 627,600 1,453,900 1,358,400 1,333,700 226,000 6,400 192,000 400 44,100 11,137,500	4,070,000 1,828,500 576,000 1,455,400 1,141,700 1,200,700 226,000 15,448 192,000 500 44,100 10,750,348	3,841,700 1,924,200 617,400 1,424,100 1,433,400 1,284,400 226,000 - 175,800 500 34,400 10,961,900	3,841,700 1,924,200 617,400 1,424,100 1,433,400 1,284,400 226,000
Capital Equipment Purchases (5580)	149,968	286,500	333,623	123,050	200,000
Total Expenses and Capital	13,516,104	15,921,200	14,937,636	13,535,650	14,037,000
Other Uses of Cash: Due to Other Funds Loans Repaid to Other Fund Budget Carry-Over for Encumbrances Bond Principal Payments AMRS Lease Principal Payments Accrual Cash Flow Adjustments	20,047 - - 965,000 245,846	984,000 255,300	43,259 - - 984,000 255,300	1,153,700 265,000	1,197,900 275,200
Total Deductions to Cash	14,746,996	17,160,500	16,220,195	14,954,350	15,510,100
Current Year Surplus / (Deficit)	1,657,824	(981,800)	(1,276,618)	282,350	80,100
Estimated Year End Cash Balance	3,645,869	2,837,203	2,369,251	2,651,601	2,731,701
Budget Reduction Needed		-	-	-	-
Estimated Cash After Budget Reduction	3,645,869	2,837,203	2,369,251	2,651,601	2,731,701
Total Reserve Needed (February Debt Payment Due)		569,700	569,800	573,600	480,900

		D 1 10000	D : 1 10000	D 1 10001	B : / 10000
	Actual 2019	Budget 2020	Projected 2020	Budget 2021	Projected 2022
Unrestricted Cash (including Debt Serv. Res.)	1,886,098	4,377,595	4,015,206	3,254,197	3,976,902
Revenues:					
Metered Gas Revenues:					
Variable Rate	34,039,690	35,631,800	32,230,200	37,728,000	38,300,000
Fixed Rate Misc. Operating Revenue	4,094,163 1,564,968	4,089,700 1,882,300	4,089,700 1,414,050	4,095,000 1,380,500	4,100,000 1,402,500
Non-Operating Revenues (excluding Capital Grants)	251,406	138,300	123,400	128,400	128,400
Total Revenues	39,950,227	41,742,100	37,857,350	43,331,900	43,930,900
Other Sources of Cash:					
Due from Other Funds	8,942	-	13,975		
Loans Repaid by Other Funds Energy Fund Loan Repayment	2,597,498 150,000	150,000	2,510,937 150,000	150,000	150,000
Special Assessment Principal	6,272	-	6,272	100,000	100,000
Accrual Cash Flow Adjustments	252,576	-	-		
Total Additions to Cash	42,965,515	41,892,100	40,538,534	43,481,900	44,080,900
Expenses:					
Salaries	5,517,104	5,599,800	5,597,500	5,388,800	5,388,800
Benefits Retiree Insurance & OPEB - Benefits (5135)	2,365,706 887,988	2,481,300 993,400	2,486,800 872,100	2,657,400 858,000	2,657,400 858,000
Supplies	1,206,488	1,165,500	1,204,800	1,275,900	1,275,900
Natural Gas Purchases	20,067,111	22,558,600	20,067,100	24,342,000	24,342,000
Other Services and Charges	1,876,168	1,810,500	1,632,400	1,832,800	1,832,800
In Lieu of Tax (5711)	2,728,817	2,756,800	2,778,900	2,849,245	2,849,245
Utilities Transfers	33,503 107,301	38,800 163,800	36,900 163,800	38,800 163,800	38,800 163,800
Improvements Non-Capital (5535)	9,939	6,400	100,000	100,000	5,000
Debt Service - Interest Expense (5611)	1,757	-,	-	-	-
Fiscal Fees (5620)	475	500	500	500	500
AMRS Lease Interest Payment (5614)	45,562	40,500	40,500	31,500	22,200
Total Expenses	34,847,917	37,615,900	34,881,300	39,438,745	39,434,445
Capital Related Costs: Capital Improvements from Current Revenues (5533)	2 452 566	2 946 500	2 266 212	2 010 200	3 030 000
Capital Improvements from Current Revenues (5533) Capital Equipment Purchases (5580)	2,453,566 272,300	3,846,500 294,700	3,266,312 351,970	2,818,300 259,250	3,030,000 250,000
Total Expenses and Capital	37,573,784	41,757,100	38,499,582	42,516,295	42,714,445
Other Uses of Cash:					
Due to Other Funds	21,328	-	55,024		
Loans Advanced to Other Funds	2,510,937	-	2,510,937		
Budget Carry-Over for Encumbrances Bond Principal Payments	505.000	_	- -	-	-
AMRS Lease Principal Payments	225,358	234,000	234,000	242,900	252,200
Debt Called Accrual Cash Flow Adjustments	-		-		
Accidal Cash Flow Adjustments	_				
Total Deductions to Cash	40,836,407	41,991,100	41,299,543	42,759,195	42,966,645
Current Year Surplus / (Deficit)	2,129,108	(99,000)	(761,009)	722,705	1,114,255
Estimated Year End Cash Balance	4,015,206	4,278,595	3,254,197	3,976,902	5,091,157
Budget Reduction Needed		-	-	-	-
Estimated Cash After Budget Reduction	4,015,206	4,278,595	3,254,197	3,976,902	5,091,157
Total Reserve Needed (February Debt Payment Due)		137,200	137,200	137,200	137,200

Total Reserve Needed (February Debt Payment Due)

PROJECTED 2020 THRU 2022					
	Actual 2019	Budget 2020	Projected 2020	Budget 2021	Projected 2022
Unrestricted Cash (including Debt Serv. Res.)	1,836,814	2,307,761	2,509,334	1,484,711	1,025,361
Revenues:					
Metered Revenue:					
Variable Revenue	15,777,441	16,329,600	16,100,000	16,500,000	16,500,000
Fixed Revenue	1,948,979	1,940,100	1,941,900	1,945,000	1,950,000
Misc. Operating Revenue	247,190	4,586,400	216,900	242,400	249,400
Non-Operating Revenues (excluding Capital Grants)	48,723	11,300	135,300	11,300	11,300
Transfer from Clean Water to cover their portion of the	70,265	70,300	70,300	70,300	70,300
Infra Svstem Replacement Fund Other Transfers In	7,450	7,400	-	-	-
Reimbursement of Capital Improvements (4654)			6,200,000		
Total Revenues	18,100,047	22,945,100	24,664,400	18,769,000	18,781,000
Other Sources of Cash:					
Due from Other Funds	5,302		167		
Loans Repaid by Other Funds	-		-		
Special Assessment Principal	117,320		108,456		
Accrual Cash Flow Adjustments	-				
Total Additions to Cash	18,222,669	22,945,100	24,773,023	18,769,000	18,781,000
Expenses:					
Salaries	2,294,694	2,406,500	2,406,000	2,310,600	2,310,600
Benefits	1,004,109	1,058,600	1,061,900	1,178,100	1,178,100
Retiree Insurance & OPEB - Benefits (5135)	159,578	172,100	159,600	164,000	164,000
Supplies Other Services and Charges	296,249 806,045	434,500 791,600	402,800 760,800	436,700 853,500	436,700 853,500
WLSSD Treatment Charges (5484)	9,024,266	9,272,100	9,453,900	9,500,000	9,500,000
WLSSD Treatment Gharges (5454) WLSSD Testing (5485)	215,585	216,000	217,000	216,000	216,000
SSO Grants and Improvements	221,445	240,000	187,700	200,000	200,000
Utilities	129,910	134,900	137,400	152,900	152,900
Transfers	107,301	163,700	163,700	163,700	163,700
Improvements Non-Capital (5535)	20,455	68,400	107,289	50,000	50,000
Debt Service - Interest Expense (5611)	96,250	77,900	77,900	51,400	32,700
Fiscal Fees (5620)	1,900	1,900	1,900	1,900	1,900
AMRS Lease Interest Payment (5614)	42,800	38,000	38,000	29,600	20,900
Total Expenses	14,420,587	15,076,200	15,175,889	15,308,400	15,281,000
Capital Related Costs:	1 070 400	6 430 000	2 500 454	2 270 500	2.250.000
Capital Improvements from Current Revenues (5533) Capital Impr that have been Reimbursed (5441-05)	1,272,403	6,430,000	2,590,454 6,200,000	2,379,500	2,350,000
Capital Equipment Purchases (5580)	212,560	405,500	185,300	246,550	200,000
Total Expenses and Capital	15,905,551	21,911,700	24,151,643	17,934,450	17,831,000
Other Uses of Cash:					
Due to Other Funds	22,875	-	33,003		
Loans Advanced to Other Funds	-	-	-		
Budget Carry-Over for Encumbrances	-	-	-		
Infrastructure System Replacement Fund	108,385	119,900	119,900	119,900	119,900
Bond Principal Payments	1,237,011	1,273,300	1,273,300	945,800	620,800
AMRS Lease Principal Payments Accrual Cash Flow Adjustments	211,700 64,626	219,800	219,800	228,200	236,900
Total Deductions to Cash	17,550,149	23,524,700	25,797,646	19,228,350	18,808,600
Current Year Surplus / (Deficit)	672,520	(579,600)	(1,024,623)	(459,350)	(27,600)
Estimated Year End Cash Balance	2,509,334	1,728,161	1,484,711	1,025,361	997,761
Budget Reduction Needed	-	-	-	-	-
Estimated Cash After Budget Reduction	2,509,334	1,728,161	1,484,711	1,025,361	997,761
Total Passance Needed (February Debt Bayment Due)	. ,	840 100	840 100	538 300	483 000

849,100

849,100

538,300

483,900

CLEAN WATER FUND CASH PROJECTION - DRAFT BUDGET PROJECTED 2020 THRU 2022

	Actual 2019	Budget 2020	Projected 2020	Budget 2021	Projected 2022
Unrestricted Cash (including Debt Serv. Res.)	805,442	695,542	804,268	784,168	678,768
Revenues:					
Clean Water Surcharge	1,625,646	1,631,500	1,637,000	1,640,000	1,642,000
Misc. Operating Revenue	16,154	12,000	6,000	12,000	12,000
Non-Operating Revenues (excluding Captital Grants)	8,596	-	-	-	-
Total Revenues	1,650,396	1,643,500	1,643,000	1,652,000	1,654,000
Other Sources of Cash:					
Accrual Cash Flow Adjustments	4,349				
Total Additions to Cash	1,654,745	1,643,500	1,643,000	1,652,000	1,654,000
10.007.000.0000	.,55 .,. 15	1,010,000	1,010,000	.,002,000	1,001,000
Expenses:					
Supplies Other Services and Charges	7,488	8,200	8,900	8,200	8,200
Grants & Awards	305,252	400,000	303,800	400,000	400,000
Improvements Non-Capital (5535)	-	-	-	-	
Debt Service - Interest Expense (5611) Transfer to Sewer Fund for Infrastructure System	104,925	94,400	94,400	77,700	60,700
Replacement Fund	70,265	70,300	70,300	70,300	70,300
Other Transfers to Other Funds	-	-	-	-	-
Total Expenses	487,930	572,900	477,400	556,200	539,200
Capital Related Costs: Capital Improvements from Current Revenues (5533)	_	_	-	-	-
Capital Equipment Purchases (5580)	-	-	-	-	-
Total Evnances and Canital	497 020	572 900	477 400	556 200	530 200
Total Expenses and Capital	487,930	572,900	477,400	556,200	539,200
Other Uses of Cash:					
Budget Carry-Over for Encumbrances Bond Principal Payments	- 1,167,989	1,185,700	- 1,185,700	1,201,200	1,159,200
Accrual Cash Flow Adjustments	-	1,100,700	-	1,201,200	1,100,200
Total Deductions to Cash	1,655,919	1,758,600	1,663,100	1,757,400	1,698,400
Current Year Surplus / (Deficit)	(1,174)	(115,100)	(20,100)	(105,400)	(44,400)
Estimated Year End Cash Balance	804,268	580,442	784,168	678,768	634,368
Budget Reduction Needed		-	-	-	-
Estimated Cash After Budget Reduction	804,268	580,442	784,168	678,768	634,368
Total Reserve Needed (February Debt Payment Due)		54,200	54,200	45,700	37,900
-					

STORMWATER FUND CASH PROJECTION - DRAFT BUDGET PROJECTED 2020 THRU 2022

	Actual 2019	Budget 2020	Projected 2020	Budget 2021	Projected 2022
Unrestricted Cash (including Debt Serv. Res.)	1,509,374	1,341,897	1,131,961	595,472	533,810
Revenues:					
Stormwater Revenue	5,255,575	5,255,000	5,250,000	5,846,188	6,504,000
Misc. Operating Revenue	40,264	33,500	22,300	37,500	37,000
Non-Operating Revenues (excluding Capital Grants)	53,898	5,600	,	- ,	- ,
Total Revenues	5,349,736	5,294,100	5,272,300	5,883,688	6,541,000
Other Sources of Cash:					
Due from Other Funds	5,456	_	4,977		
Special Assessment Principal	894	_	894		
Accrual Cash Flow Adjustments	-	-			
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Total Additions to Cash	5,356,086	5,294,100	5,278,171	5,883,688	6,541,000
Expenses:					
Salaries	1,689,235	1,848,300	1,847,600	1,767,300	1,767,300
Benefits	732,686	835,700	839,700	886,400	886,400
Retiree Insurance & OPEB - Benefits (5135)	29,877	32,300	32,300	34,500	34,500
Supplies	254,273	288,000	231,600	280,700	280,700
Other Services and Charges	540,106	626,600	525,200	593,300	593,300
Utilities	20,434	25,000	22,200	26,000	26,000
Transfers	528,241	551,500	551,500	551,500	551,500
Improvements Non-Capital (5535)	74,288	276,400	170,539	195,000	195,000
Debt Service - Interest Expense (5611)	12,826	10,600	10,600	6,500	2,200
Fiscal Fees (5620)	59	100	-	-	-
T-4-1 Frances	2 992 025	4 404 500	4 224 220	4 244 200	4 226 000
Total Expenses	3,882,025	4,494,500	4,231,239	4,341,200	4,336,900
Capital Related Costs:					
Capital Improvements from Current Revenues (5533)	1,322,993	1,101,400	1,339,489	1,301,300	910,000
Capital Equipment Purchases (5580)	211,931	58,800	85,890	162,850	100,000
	- 440 040	- 054 500	- 050 040		- 242 222
Total Expenses and Capital	5,416,949	5,654,700	5,656,618	5,805,350	5,346,900
Other Uses of Cash:					
Due to Other Funds	8,526	-	23,043		
Budget Carry-Over for Encumbrances	-	_	-		
Bond Principal Payments	130,000	135,000	135,000	140,000	145,000
Accrual Cash Flow Adjustments	178,023	-	-		
T-4-! Padications to Cook	F 722 400	<i>5</i> 700 700	E 914 661	5 04E 2E0	E 404 000
Total Deductions to Cash	5,733,498	5,789,700	5,814,661	5,945,350	5,491,900
Current Year Surplus / (Deficit)	(377,412)	(495,600)	(536,489)	(61,662)	1,049,100
Estimated Year End Cash Balance	1,131,961	846,297	595,472	533,810	1,582,910
Budget Reduction Needed		-	-	-	-
Estimated Cash After Budget Reduction	1,131,961	846,297	595,472	533,810	1,582,910
Total Reserve Needed (February Debt Payment Due)		144,300	144,300	147,200	-